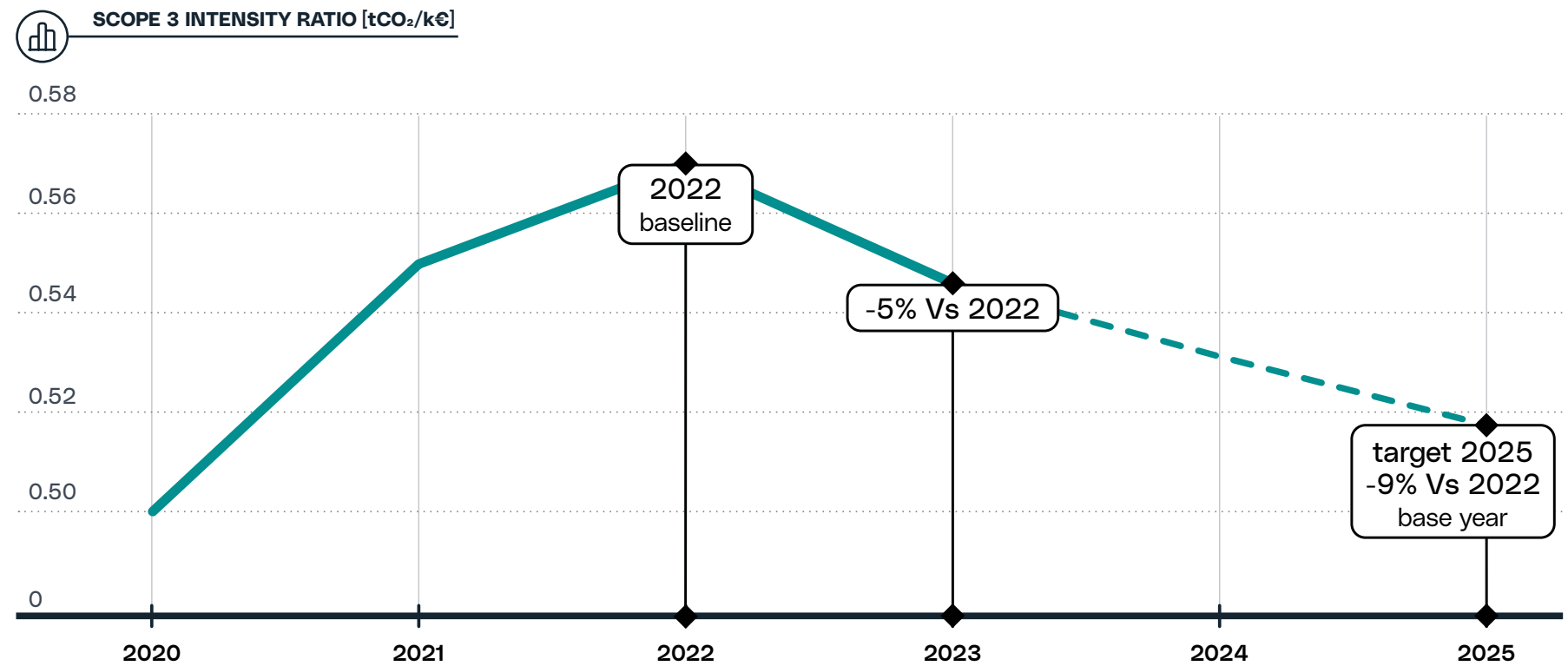
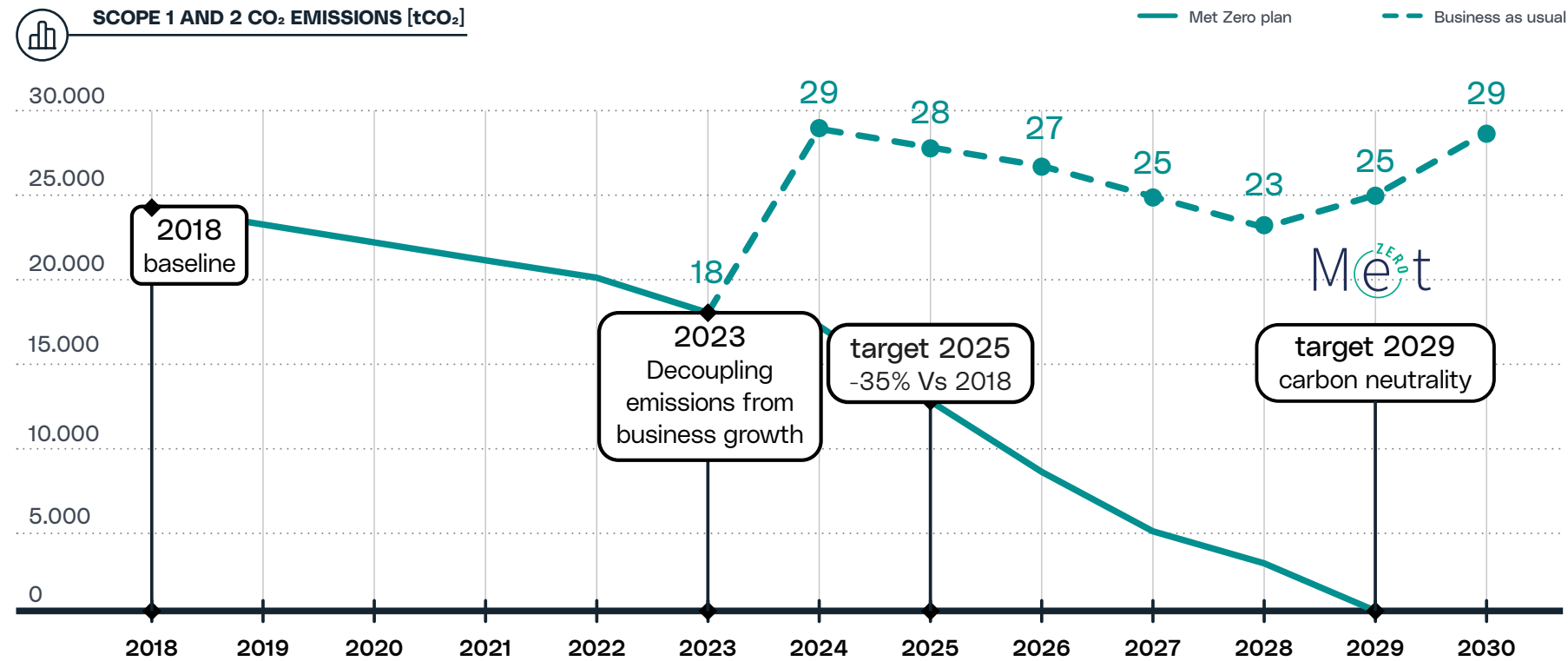


REDUCING OUR EMISSIONS: OUR PATH TO CARBON NEUTRALITY BY 2050

The plan was designed by Group's Met Zero Task Force, in line with our ten-years industrial strategy. The lines show the progression in CO₂eq emissions expected reduction thanks to several initiatives to be realized.

The bottom part of the graph shows the timing of the kick off initiatives on main Group's offices and sites to be used as pilot experience for all the other ones.



THE PLAN IN DETAIL

Offices and mobility

- Energy Management
- Energy Management System
- IoT Lighting Management
- Maintenance of air handling units
- Intelligent lighting
- Blackbox
- BMS updated
- IoT4Met Customisation
- Sustainability Manager
- IAQ Solution
- Power Quality System
- Intelligent cooling system
- Met Smart Working Friday
- Windows Film

Green energy supply

- Energy Portfolio Management (year)
- White certificates
- Power purchase agreement

Mobility (Scope 3)

- Cycle Mobility
- Electric vehicles
- Installation of charging points for electric cars at the Milan and Rome offices

SITES

- Photovoltaic panels for TCF (coverage 1/3 max.)
- Photovoltaic panels for TCF (peak coverage)
- Maximising energy use per grid (feed per customer or per landowner)
- Reducing the use of petrol/diesel for transport by using hybrid and electric vehicles
- Use of alternative fuels (bio diesel, LPG, electric vehicles)
- Construction site energy manager
- Compensation (GO, Certificate)